Department	FY17 Annual Town Meeting Final Voted Budget w/STM Adjustments	FY18 Level Service Budget Requests Description	Level Service FY18 Budget Requests	Incremental Increase/ Decrease from FY17 Revised Budget	%		Unfunded	FY18 Budget Requested Over Level Service	FY18 Budget Request Over Level Service	%	FY18 Requested Additional FTE's	FY18 Recommended Budget AT 2.5%	Incremental Increase/Decre ase from FY17 Revised Voted Budget	% Inc	FY18 Incr in FTEs	FY18 Recommended FTE Funded/Unfunded
Accounting		Salary - Personnel Fixed Costs	\$575,091	\$31,832	5.9%	8.6	Funded					\$575,091	\$31,832	5.9%		8.6 Funded
	\$19,845	Operating - Slight increase for supplies, computer accessories, laser cartridges, education/training/seminars	\$22,745	\$2,900	14.6%							\$20,245	\$400	2.0%		
Total	\$563,104		\$597,836	\$34,732	6%	8.6	TOTAL					\$595,336	\$32,232	5.7%		8.6 TOTAL
Animal Control	\$150,261	Salary - Personnel Fixed Costs	\$152,056	\$1,795	1.2%	2.5	Funded					\$152,056	\$1,795	1.2%		2.5 Funded
	\$12,669	Energy - Electric, Natural Gas	\$13,048	\$379	3.0%	0.5	Unfunded					\$13,049	\$380	3.0%		0.5 Unfunde
	\$18,400	Operating - level funded	\$18,400									\$16,225	-\$2,175	-11.8%		
Total	\$181,330		\$183,504	\$2,174	1.2%	3.0	TOTAL					\$181,330	\$0	0.0%		3.0 TOTAL
Assessing	\$532,368	Salary - Personnel Fixed Costs, contractual	\$565,528	\$33,160	6.2%	11.2	Funded					\$565,528	\$33,160	6.2%		11.2 Funded
-	\$115,965	Operating - level funded	\$115,965									\$115,965	\$0	0.0%		
	\$40,000	Small Capital - software licenses	\$40,000					<u>Deferred</u> - Vehicle for field assessors	\$23,480			\$15,000	-\$25,000	-62.5%		
Total	\$688,333	3	\$721,493	\$33,160	4.8%	11.2	TOTAL		\$23,480	3.3%		\$696,493	\$8,160	1.2%		11.2 TOTAL
Building Inspection		Salary - Personnel Fixed Costs, contractual	\$1,025,450	\$6,828	0.7%	14.6	Funded					\$1,025,450	\$6,828	0.7%		14.6 Funded
		obligations. Total salary is offset by \$65k in anticipation of CDBG funding for code enforcement.														
	\$63,450	Operating - level funded	\$63,450									\$63,450	\$0	0.0%		
Total	\$1,082,072		\$1,088,900	\$6,828	0.6%	14.6	TOTAL					\$1,088,900	\$6,828	0.6%		14.6 TOTAL
Cemeteries		Operating - Slight decrease for bldg & grounds	\$41,280	-\$6,387	-13.4%							\$41,280	-\$6,387	-13.4%		
Total	\$47,667	<u> </u>	\$41,280	-\$6,387	-13.4%							\$41,280	-\$6,387	-13.4%		
CFO		Salary - Personnel Fixed Costs	\$322,748	\$6,720	2.1%	3.0	Funded					\$322,748	\$6,720	2.1%		3.0 Funded
		Operating - Increase for Questica software maintenance, 3rd contract year of Clear Gov Small Capital - no request	\$105,545 \$0	\$20,850 -\$5,000								\$105,545 \$0	\$20,850	24.6%		
Total	\$405,723		\$428,293	\$22,570	5.6%	3.0	TOTAL					\$428,293	\$22,570	5.6%		3.0 TOTAL
Community & Economic		Salary - Personnel Fixed Costs, contractual	\$354,638	\$4,764	1.4%	5.4	Funded					\$354,638	\$4,764	1.4%		5.4 Funded
Development Development		obligations			1.170	3.1								1.170		
	\$78,759	Operating - Slight increase in dues & subscriptions, education, training, seminars, travel	\$82,205	\$3,446	4.4%	1.0	Unfunded	<u>Deferred</u> - Plan Implementation Coordinator M4/2	\$49,235		1.00	\$81,455	\$2,696	3.4%		1.0 Unfunded
	\$96,500	EDIC - Separate Article	\$127,500	\$31,000	32.1%			Recommended - EDIC funding request of \$127,500 for EDIC into a separate financial article at town meeting. This will enable the continuation of this	\$31,000			\$127,500	\$31,000	32.1%		
								program and provide more flexibility for funding due to the time constraints that accompany operating budgets.								
Total	\$525,133		\$564,343	\$39,210	7.5%	6.4	TOTAL		\$80,235	14.2%	1.00	\$563,593	\$38,460	7.3%		6.4 TOTAL
Council on Aging	\$401,250	Salary - Personnel Fixed Costs, contractual obligations	\$425,702		6.1%	6.2		Recommended - Asst. Social Services Supervisor Position increase from part-time of 17 hours to 37.5 (PR4/1 \$56,697)	\$30,238		0.60			13.6%	0.6	6.8 Funded
		Operating - Slight increase for general operating costs	\$25,879		10.6%	0.2	Unfunded					\$25,579		9.3%		0.2 Unfunded
Total	\$424,652		\$451,581	\$26,928	6.3%	6.4	TOTAL		\$30,238	6.7%	0.60			13.4%	0.6	7.0 TOTAL
DPW Administration		Salary - Personnel Fixed Costs; .5 FTE moved into Signal Division	\$519,093	-\$16,987	-3.2%							\$519,093	-\$16,987	-3.2%		5.0 Funded
T-4-1		Operating - Slight reduction in unleaded fuel, slight increase in general operating expense	\$53,042	-\$18	0.0%	2.0	Unfunded					\$53,042	-\$18	0.0%		2.0 Unfunded
Total	\$589,140		\$572,135		-2.9%	7.5						\$572,135		-2.9%		7.0 TOTAL
DPW-Conservation		Salary - Personnel Fixed Costs	\$188,234		5.4%	3.0	Funded	Recommended - Contracted tree removal work on conservation parcels	\$10,000			\$186,234		4.2%		3.0 Funded
	\$31,615	Operating - Public Works Supplies	\$31,901	\$286	0.9%			Recommended - Nuisance aquatic treatment for (6) six ponds and partial treatement for Sudbury River water chestnut removal	\$15,000			\$56,901	\$25,286	80.0%		
Total	\$210,269		\$220,135	\$9,867	4.7%	3.0	TOTAL		\$25,000	11.4%		\$243,135	\$32,867	15.6%		3.0 TOTAL

	FY17 Annual															
Department	Town Meeting Final Voted Budget w/STM FY18 Level Service Budget Request Description	Level Service FY18 Budget Requests	Incremental Increase/ Decrease from FY17 Revised Budget	%		FY17 FTE Unfunded	FY18 Budget Requested Over Level Service	FY18 Budget Request Over Level Service	%	FY18 Requested Additional FTE's	FY18 Recommended Budget AT 2.5%	Incremental Increase/Decre ase from FY17 Revised Voted Budget	% Inc	FY18 Incr in FTEs		ommended TE Unfunded
DPW- Engineering	\$869,696 Salary - Personnel Fixed Costs, contractual	\$892,874	\$23,178	2.7%	10.3	Funded	<u>Deferred</u> - New Position Request - M37 7/4	\$68,178		1.00	\$892,874	_	2.7%		10.3	Funded
	obligations, slight increase in stipends, LIUNA pension \$97,214 Operating - Slight increase in professional/technical consulting and legal	\$100,989	\$3,775	3.9%			Stormwater Compliance/Permitting Engineer Deferred - New Position Request - M37 8/6 Stormwater Senior Environmental Engineer (funded	\$19,507		1.00			1.8%			
	expenses for NPDES Stormwater regulation compliance						for 3 mos in FY18) Deferred - New Position Request - PW16/4 Stormwater Compliance Inspector (funded for 6	\$36,897		1.00						
	\$3,600 Small Capital - personal computers	\$6,000	\$2,400	66.7%			mos FY18, includes differentials) <u>Deferred</u> - Vehicles (2) NPDES Staff	\$41,900			\$6,000	\$2,400	66.7%			
Total	\$970,510	\$999,863		3.0%	10.3	TOTAL	vernoies (2) (4) Ses stan	\$166,482	16.7%	3.00			2.8%		10.3	TOTAL
DPW-Fleet	\$585,180 Salary - Personnel Fixed Costs, contractual obligations, LIUNA pension \$73,269 Energy - Electric, Natural Gas	\$596,898 \$75,467	\$11,718 \$2,198	2.0% 3.0%	8.0	Funded	<u>Deferred</u> - Fleet Technician WH 1/2 Salary w/Diffs (fund requested for 3 mos in FY18)	\$16,619		1.00	\$596,897 \$75,467	\$11,718 \$2,198	2.0% 3.0%		8.0	Funded
	\$507,026 Operating - Slight increase for bldg & ground maintenance, vehicle supplies, slight decrease unleaded and diesel fuels	\$516,405	\$9,379	1.8%							\$516,405	\$9,379	1.8%			
	\$0	\$0					Recommended - New RMV Inspection Machine	\$10,000			\$10,000	\$10,000				
Total	\$1,165,475	\$1,188,770	\$23,295	2.0%	8.0	TOTAL		\$26,619	2.2%	1.00	\$1,198,769	\$33,295	2.9%		8.0	TOTAL
DPW-Highway	\$2,160,643 Salary - Personnel Fixed Costs, contractual obligations, stipends, LIUNA pension, overtime	\$2,238,899	\$78,256	3.6%	32.0	Funded	<u>Deferred</u> - New Position Request 4.00FTE (Fund request for 3.75 FTE in FY18) Heavy Equipment Operators (relates to NPDES - National Pollutant Discharge Elimination System)	\$160,898		4.00	\$2,238,899	\$78,256	3.6%		32.0	Funded
	\$34,389 Energy - Electric, Natural Gas \$1,561,040 Operating - Increase in vehicle maintenance, ra systems, education/training, sweeping, traffic systems, decrease for unleaded and diesel fuels	\$35,421 \$1,547,204	\$1,032 -\$13,836	3.0% -0.9%			<u>Deferred - New position differentials</u>	\$33,450			\$35,421 \$1,547,204		3.0% -0.9%			
	\$45,000 Small Capital - forklift	\$24,000	-\$21,000	-46.7%							\$24,000	-\$21,000	-46.7%			
Total	\$3,801,072	\$3,845,523		1.2%	32.0			\$194,348	5.1%	4.00	1-77-		1.2%		32.0	TOTAL
DPW-Sanitation	\$1,396,232 Salary - Personnel Fixed Costs, contractual obligations, stipends, LIUNA pension, overtime adjusted to reflect prior year spending	\$1,450,971	\$54,739	3.9%	21.0	Funded					\$1,450,971	\$54,739	3.9%		21.0	Funded
	\$1,928,447 Operating - \$45k increase for solid waste remo \$10k decrease for hazard waste collections, \$10 increase for leaf and brush removal - offset by decrease in Hazardous Waste Collection Day; increase of \$7k for printing services; \$6500 for postage \$15k increase for packer arms chains at tires, \$41 increase for public works supplies mo in line with historical spending for items including safety gear, work gear, paint, lumber, hardware	d e g;	\$1,875 \$125,840	3.0% 6.5%							\$64,367 \$2,024,287		3.0% 5.0%			
Total	\$3,387,171	\$3,569,625	\$182,454	5.4%	21.0	TOTAL					\$3,539,625	\$152,454	4.5%		21.0	TOTAL
Elections	\$56,670 Salary - Personnel Fixed Costs	\$57,608	\$938	1.7%		Funded					\$57,608	\$938	1.7%		1.0	Funded
Total	\$210,735 Operating - decrease for elections and associate			-31.6%		TOTAL					\$144,150		-31.6%		4.0	TOTAL
Total Emergency	\$267,405 \$4,000 Salary - stipends only	\$201,758 \$4,000		-24.5%	1.0	TOTAL					\$201,758 \$4,000		- 24.5%		1.0	TOTAL
Management																
	\$29,900 Operating - level funded \$70,000 Small Capital - equipment	\$29,900 \$70,000									\$25,900 \$66,000		-13.4% -5.7%			
Total	\$103,900	\$1 03,900		0.0%							\$95,900					

Department	FY17 Annual Town Meeting Final Voted Budget w/STM Adjustments	FY18 Level Service Budget Requests Description	Level Service FY18 Budget Requests	Incremental Increase/ Decrease from FY17 Revised Budget	%		FY17 FTE Unfunded	FY18 Budget Requested Over Level Service	FY18 Budget Request Over Level Service	%	FY18 Requested Additional FTE's	FY18 Recommended Budget AT 2.5%	Incremental Increase/Decre ase from FY17 Revised Voted Budget	% Inc	FY18 Incr in FTEs		ommend FTE /Unfunde
acilities Management		Salary - Personnel fixed costs	\$881,630	\$42,614	5.1%	12.0	Funded	Recommend - Salary - Program Manager 1 FTE for	\$79,896		1.00	\$1,014,706	\$175,689	20.9%	1.0	14.0	Funde
								Major Buildings Plan M8/5 \$79,896 <u>Deferred</u> - Salary - Program Manager 1 FTE for	\$79,896		1.00						
	\$600 817	Energy - Town Owned Buildings Electric, Natural	\$720,811	\$20,994	3.0%			Major Buildings Plan M8/5 \$79,896 <u>Deferred</u> - Salary - Financial Analyst for Major	\$58,405		1.00	\$720,811	\$20,994	3.0%			1
		Gas						Buildings Plan									1
		Operating - Slight increase for bldg & ground maintenance, equipment/vehicle maintenance, cleaning contract, bank services charges for Hollis Parking Lot, cellphone, bldg supplies, laser cartridges, diesel fuel.	\$790,484	\$40,729	5.4%			Recommended - Salary - Maintenance Worker 1 FTE M40	\$53,180		1.00	\$790,485	\$40,730	5.4%	1.0		Fund
otal	\$2,288,589		\$2,392,926	\$104,338	4.6%		TOTAL		\$271,377	11.3%	4.00	\$2,526,002	\$237,413			14.0	TOTA
re Dept		Salary - Personnel fixed costs, contractual obligations - move two staff from alarm division to DPW Signal Division budget	\$13,182,870	-\$234,699	-1.7%	158.0	Funded					\$13,182,870	-\$234,699	-1.7%		156.0	Fund
	\$201,627	Energy - Electricity, Natural Gas for five stations	\$209,066		3.7%							\$209,066	\$7,439	3.7%			
	\$602,134	Operating - Increase for radios, bldg supplies, fuel	\$580,335	-\$21,799	-3.6%							\$580,335	-\$21,799	-3.6%			
		Small Capital - budgeted small capital for FY17 in Fall STM						Deterred - Computer Work Stations (2)- All administration staff, and the station officers at each station, have computer work stations. This FY18 request is part of a long term plan to annually replace a couple of work stations in order to keep inventory from becoming obsolete. Deferred - Vehicles (2) - The Fire Department maintains a fleet of SUV's for chiefs, fire investigators/inspectors and at each fire station for station duties. This FY18 request is part of a long term plan to annually replace a couple of vehicles through sale/lease in order to keep inventory from becoming obsolete and incurring exorbitant maintenance costs. Deterred - Vehicle Emergency Lighting (2) - Fire department emergency lighting packages ("red lights") would be installed in any newly obtained vehicles, as these vehicles would need to be able to respond to emergency incidents. Recommend (3) - Extrication/Rescue Tools (6) - The Fire Department plans to replace obselete extrication/rescue tools with efficient newer technology battery operated units. These tools are used to remove victims from car crashes and industrial accidents with entrapment. Current tools rely on aging hydraulic pumps, and their use is retricted by the length of hoses. Newer tools operate	\$10,000 \$50,000 \$10,000 \$72,000			\$36,000					
								quicker, have significantly more cutting/spreading power, and are fully portable. Recommend - FF Training Prop Door w/Mannekin (1) - This request is for a valuable asset to the Training Division for improvement and maintenance of firefighting skills related to forceable entry, rescue and fire suppression. The request is for the professionally designed door prop	\$8,500			\$8,500					
							Recommend_Technical Rescue Ram & Strut Kit (1) - The town has a significant amount of construction and industrial activity. This request is to purchase new technology ram kits for the Fire Department's Tech Rescue team to be used to quickly lift/support collapsed industrial equipment and vehicles to allow a safe operating scene for firefighters and allow fast removal of victims for medical care.	\$12,000			\$12,000						

Department	FY17 Annual Town Meeting Final Voted Budget w/STM Adjustments	FY18 Level Service Budget Requests Description	Level Service FY18 Budget Requests	Incremental Increase/ Decrease from FY17 Revised Budget	%		FY17 FTE Unfunded	FY18 Budget Requested Over Level Service	FY18 Budget Request Over Level Service	%	FY18 Requested Additional FTE's	FY18 Recommended Budget AT 2.5%	Revised Voted Budget	% Inc	FY18 Incr	8 Recommend FTE nded/Unfunde
								Recommend - Dive Communication Gear (1) - Underwater searches and recoveries are often done with little to no visibility. Current communication techniques involve tugging on ropes as a means of "morse code" signaling between divers and above-water support crews. New technology is available to allow divers and support crews to be able to communicate by radios built into dive facepieces and ropes. The communications gear would include suits with full communications face pieces, communications unit and communications capable search ropes. Deferred - Software License - Fire administration and fire prevention staff have been hampered by too few software licenses for key programs such as CADD, Adobe Acrobat and Firehouse. The long term plan is to annually purchase licenses so that all necessary staff have programs available when needed for productivity.	\$11,000 \$2,000			\$11,000				
Total	\$14,372,329		\$13,972,271	-\$400,059	-2.8%	158.0	TOTAL		\$175,500	1.3%		\$14,039,771	-\$332,559	-2.3%		155.0 TOTAI
Public Health		Salary - Personnel Fixed Costs, contractual	\$902,372	\$7,761	0.9%		Funded		, -,-50			\$902,372	\$7,761	0.9%		12.7 Funde
	\$233,663	obligations Operating - slight increase for departmental operating costs	\$234,950	\$1,287	0.6%							\$234,950	\$1,287	0.6%		
Total	\$1,128,274	, -	\$1,137,322	\$9,048	0.8%	12.7	TOTAL					\$1,137,322	\$9,048	0.8%		12.7 TOTAL
Human Resources		Salary - Personnel Fixed Costs, increase of \$4k for	\$473,752	\$31,753	7.2%	7.0	Funded					\$473,752	\$31,753	7.2%		7.0 Funde
		tuition reimbursment account Operating - Level funded	\$102,920	\$0	0.0%							\$102,920	\$0	0.0%		
Total	\$544,919		\$576,672		5.8%		TOTAL					\$576,672		5.8%		7.0 TOTAL
Legal		Operating - Slight increase for prof & tech legal	\$740,000									\$735,000	\$10,000	1.4%		
Total	\$725,000		\$740,000		2.1%							\$735,000	\$10,000	1.4%		
Library		Salary - Personnel fixed costs, contractual obligations, merit, shift differential (\$31k increase adjustment 2016 STM for Sunday hours)	\$2,540,782	-\$2,068	-0.1%	41.5	Funded					\$2,540,782	-\$2,068	-0.1%		41.5 Funded
		Energy - Electricity, Natural Gas (increased electricity consumptions, new branch library is 13sqft larger, meeting spaces continually being used, increase of computers from 13 to 57, parking lot illumination - building energy efficient, but larger and more frequent use)	\$228,947	\$45,503	24.8%							\$204,947	\$21,503	11.7%		
	\$370,522	Operating - Increase in bldg & ground maintence, equipment maintenance, supplies, library materials, dues & subscriptions, education/training	\$414,512	\$43,990	11.9%			Recommended - RFID Wands (2)	\$10,956			\$414,512	\$43,990	11.9%		
								Recommended - Homework Center PC's (6)	\$5,628			\$18,568	\$7,784	72.2%		
	\$117,498	STM Adjustment - Insurance Proceeds						Recommended - Computer Monitors (12)	\$1,984							
		Small Capital - items reflected in over level service	\$0	-\$10,784	-100.0%			<u>Deferred</u> - Virtual Reality Gaming Station	\$7,758							
		request														
Total	\$3,225,099		\$3,184,242		-1.3%				\$26,326	0.8%	5	\$3,178,810		-1.4%		41.5 TOTAL
Loring Arena		Salary - Personnel fixed costs, contractual obligations, differentials, stipends, LUINA Pension.	\$301,680	-\$1,972	-0.6%	5.3	Funded					\$301,680	-\$1,972	-0.6%		5.3 Funde
	6424 446	Energy - Electricity, Natural Gas	\$145,605	\$11,159	8.3%	1.0	Unfunded					\$138,479	\$4,033	3.0%		1.0 Unfunde
		Operating - Slight increase in building & grounds	\$76,406		1.2%							\$76,406	\$915	1.2%		

Department	FY17 Annual Town Meeting Final Voted Budget w/STM Adjustments FY18 Level Service Budget Request Description	FY18 Budget Requests	Incremental Increase/ Decrease from FY17 Revised Budget	%		FY17 FTE 'Unfunded	FY18 Budget Requested Over Level Service	FY18 Budget Request Over Level Service	%	FY18 Requested Additional FTE's	FY18 Recommended Budget AT 2.5%		% Inc	in FTEs	FT	ommended TE Unfunded
	\$25,600 Small Capital - Install double door under stands storage access for maintenance equipment \$6,6 Replace 32 metal hallide lights \$3,500; office furniture for renovated office space Sept 2017 \$8,800		-\$6,700	-26.2%							\$10,100	-\$15,500	-60.5%			
Total	\$539,189	\$542,591	\$3,402	0.6%	6.3	TOTAL					\$526,665	-\$12,524	-2.3%		6.3	TOTAL
Media Services	\$172,158 \$alary - Personnel fixed costs \$81,250 Operating - decrease to building & grounds maintenance, increase for data line, office supp materials, education/training			-13.0% -5.6%	2.7						\$149,839 \$76,700		-13.0% -5.6%		2.7	Funded
	\$117,200 Small Capital - studio and cable transmission infrastructure improvements	\$147,700	\$30,500	26.0%							\$147,700	\$30,500	26.0%			
Total	\$370,608	\$374,239	\$3,631	1.0%	2.7						\$374,239	\$3,631	1.0%		2.7	TOTAL
Park & Recreation	\$2,099,270 Salary - Personnel Fixed Costs, contractual obligations, stipends, LIUNA pensions	\$2,114,973		0.7%	39.2						\$2,114,973		0.7%		39.2	
	\$74,797 Energy - Electricity, Natural Gas \$628,571 Operating -Slight increase for building & ground maintenance, decrease for maintenance recreational surfaces, increase police details, decrease diesel and unleaded fuelds, increase dues&subscriptions	\$77,041 s \$613,864		3.0% -2.3%	0.8	Unfunded					\$77,041 \$613,864		3.0% -2.3%		0.8	Unfunded
	\$33,012 Small Capital - (3) 52" walk behind mowers \$18,337; landscape rake \$7,400; 72" brushcat \$6,400;	\$32,137	-\$875	-2.7%							\$26,025	-\$6,987	-21.2%			
Total	\$2,835,650	\$2,838,015			40.0						\$2,831,903		-0.1%		40.0	
Planning Board	\$203,543 Salary - Personnel fixed costs \$22,470 Operating - slight increase for general departmental operating costs	\$214,532 \$22,530	\$10,990 \$60	5.4% 0.3%	3.4	Funded					\$214,532 \$22,530		5.4% 0.3%		3.4	Funded
Total	\$226,013	\$237,062		4.9%	3.4						\$237,062	\$11,050	4.9%		3.4	TOTAL
Police	\$12,876,735 Salary - Personnel fixed costs, contractual obligations, increase \$205k to reflect more accurate spend of overtime	\$13,106,410	\$229,675	1.8%	172.0	Funded					\$12,901,410	\$24,675	0.2%		172.0	Funded
	\$46,683 Energy - Electricity, Natural Gas	\$48,083		3.0%	1.0	Admin Asst II					\$48,083		3.0%			Unfunded
	\$943,007 Operating -Increase in professiona/technical consulting, employee medical costs, laundry/cleaning for prisoner bedding, education/training/seminars	\$1,064,069	\$121,062	12.8%	4.0	Unfunded Crossing Guard Positions					\$1,009,507	\$66,500	7.1%		4.0	Unfunded
Total	\$235,761 Small Capital - \$230k 5 cruisers & equipment \$14,102,186	\$170,000 \$14,388,563		-27.9% 2.0%	177.0		Recommended - Tasers	\$60,000 \$60,000			\$244,000 \$14,203,001		3.5% 0.7%		177.0	TOTAL
Purchasing	\$91,898 Salary - Personnel Fixed Costs \$102,825 Operating - level fund (may need to adjust for subscription and legal ads)	\$91,782 \$103,825	-\$116		1.5			,			\$91,782 \$103,825	-\$116	-0.1% 1.0%			Funded
Total	\$194,723	\$195,607		0.5%	1.5	TOTAL					\$195,607	\$884	0.5%		1.5	TOTAL
DPW Streetlights/Signal Division	\$60,069 Salary - FY17 added electrician, FY18 moving 2 F from Fire and 1.33 FTE from Public Works	TE \$411,870	\$351,801		1.0		<u>Deferred</u> - 1.00 FTE Program Administrator PW10/4 \$48,710 (fund request for 3 mos in FY18) Differentials \$7,353 (fund request for 3 mos in FY18)	\$14,016		1.00	\$411,870	\$351,801			4.3	Funded
	\$405,840 Energy - Electricity Town Streetlights	\$430,043	\$24,203	6.0%							\$430,043	\$24,203	6.0%			

	FY17 Annual																
Department	Town Meeting Final Voted Budget w/STM Adjustments	FY18 Level Service Budget Requests Description	Level Service FY18 Budget Requests	Incremental Increase/ Decrease from FY17 Revised Budget	%	VOTED Funded/	FY17 FTE Jnfunded	FY18 Budget Requested Over Level Service	FY18 Budget Request Over Level Service	%	FY18 Requested Additional FTE's	FY18 Recommended Budget AT 2.5%	Incremental Increase/Decre ase from FY17 Revised Voted Budget	% Inc	FY18 Incr in FTEs	F	ommended FTE /Unfunded
Streetlights/Signals moving from Police/Fire to Public Works Division	\$108,000	Operating - Increase to materials, vehicle supplies, diesel fuel, public works supplies	\$153,000	\$45,000	41.7%			<u>Deferred</u> - Vehicle request	\$23,000			\$153,000	\$45,000	41.7%			
		Small Capital - \$23k vehicles, \$2k equipment	\$2,000									\$2,000					
Total	\$573,909	<u> </u>	\$996,913	\$423,004	73.7%	1.0			\$37,016	3.7%	1.00			73.7%		4.3	TOTAL
Technology Services		Salary - Personnel Fixed Costs, Contractual Obligations, reclass of two positions in FY17 - relcass of one position in FY18 Operating - Technology repairs & maintenance	\$850,093 \$1,040,534	\$1,611 \$151,346	0.2% 17.0%	10.6	Funded					\$850,093 \$1,040,534	\$1,611 \$151,346	0.2% 17.0%		11.0	Funded
		\$121,544, communications, office/computer supplies, professional development training/seminars															
	\$74,735	Small Capital - PC replacements, labopt replacement, disaster recovery redesign, Laserfiche storage solution, additional licenses for Accela	\$122,440	\$47,705	63.8%							\$122,440	\$47,705	63.8%			
Total	\$250,000 \$2,062,405	Technology Lease Payment #2	\$250,000 \$2,263,067	\$200,662	9.7%	10.6	TOTAL					\$250,000 \$2,263,067	\$200,662	9.7%		11.0	TOTAL
Town Clerk		Salary - Personnel fixed costs; reclass of one	\$288,998	\$8,430	3.0%	4.0	Funded					\$288,998		3.0%		4.0	
		position; Town Clerk Stipend		-\$685	-3.4%												
Total	\$20,130 \$ 300,69 8	Operating - Slight decrease in general deparmental	\$19,445 \$308,443	\$7,745	-3.4% 2.6%	4.0	TOTAL					\$19,445 \$308,443	\$7,745	-3.4% 2.6%		4.0	TOTAL
Town	·	S Salary - Personnel fixed costs	\$505,508	\$11,519	2.3%	5.0	Funded					\$505,508		2.3%			Funded
Manager/Selectmen	Ų + 23,266	Salary - 1 crsoniler fixed costs	\$303,300	711,515	2.5/0	3.0	runaca					\$303,300	Ţ11,51 <i>5</i>	2.570		5.0	landed
		Operating - level funded	\$119,100	\$0	0.0%	1.0	Unfunded					\$119,100		0.0%			Unfunded
Total	\$613,088		\$624,608	\$11,519	1.9%	6.0	TOTAL					\$624,608		1.9%		6.0	
Treasurer/Collector		Salary - Personnel fixed costs	\$484,030 \$140,518	\$14,347 \$0	3.1% 0.0%	8.0 1.0	Funded Unfunded					\$484,030 \$140,518	\$14,347 \$0	3.1% 0.0%			Funded Unfunded
Total	\$610,201	Operating - level funded	\$140,518 \$624,548	\$14,347	2.4%	9.0	TOTAL					\$624,548		2.4%		9.0	
Veterans Services		Salary - Personnel fixed costs	\$115,691	\$2,157	1.9%	2.0	Funded					\$115,691	\$2,157	1.9%		2.0	
		Operating - Level funded	\$466,300	\$0	0.0%							\$466,300	\$0	0.0%			1
Total	\$579,834	ı	\$581,991	\$2,157	0.4%	2.0	TOTAL					\$581,991	\$2,157	0.4%		2.0	TOTAL
Weight & Measures		Salary - Personnel fixed costs	\$110,779	\$579	0.5%	1.6	Funded					\$110,779		0.5%		1.6	Funded
		Operating - Slight increase for dues & subscriptions		\$50	0.4%							\$12,400		0.4%			
Total	\$122,550		\$123,179	\$629	0.5%	1.6	TOTAL					\$123,179		0.5%		1.6	
Zoning		Salary - Personnel fixed costs, contractual Operating - Slight decrease for communications	\$83,881	-\$632 -\$2,500	-0.7% -18.4%	1.6	Funded					\$83,881	-\$632 -\$2,500	-0.7% -18.4%		1.6	Funded
	\$13,000	Operating - Slight decrease for communications	\$11,100	-32,300	-10.4/0			Recommended - Ten (10) computer tablets	\$13,155			\$11,100 \$13,155		-10.4/0			1
Total	\$98,114	ı	\$94,981	-\$3,132	-3.2%	1.6	TOTAL	ren (10) computer tablets	\$13,155			\$108,136		10.2%		1.6	TOTAL
Snow & Ice	\$475,047	Salary - Slight increase for overtime based on	\$484,338	\$9,291	2.0%							\$484,338		2.0%			
		Operating - Level funded	\$1,135,350	\$0	0.0%							\$1,135,350	\$0	0.0%			
	\$35,000	Small Capital - Level funded	\$35,000	\$0	0.0%							\$35,000	\$0	0.0%			
Total	\$1,645,397		\$1,654,688	\$9,291	0.6%							\$1,654,688	\$9,291	0.6%			<u> </u>
						621.4	Funded	Total FY18 Level Service Requests Recommended	\$424,537							625.2	Funded
						12.5		Total FY18 Level Service Request Deferred	\$705,239							12.5	Unfunded
TOTAL MUNICIPAL	\$61,571,732		\$62,630,867	\$1,055,505	1.7%	633.9		Total FY18 Town Department Requests Over Level Service	\$1,129,776	1.8%	14.60	\$62,619,080	\$1,047,348	1.7%	2.6	636.7	TOTAL
Schools-	\$8,997,424		\$9,281,407	\$283,983	3.2%							\$9,281,407					
Keefe Assessment																	
Total	\$8,997,424		\$9,281,407	\$283,983	3.2%							\$9,281,407	\$283,983	3.2%			
Framingham Public Schools	\$122,550,690		\$128,065,471	\$5,514,781	4.5%							\$128,065,471					
Total	\$122,550,690		\$128,065,471	\$5,514 781	4.5%							\$128,065,471	\$5,514 781	4.5%			
TOTAL SCHOOLS	\$131,548,114	1	\$137,346,878	75,/56,/64	4.4%						l	\$137,346,878	4ט/,סעו,כּגָ	4.4%			

	FY17 Annual															
Department	Town Meeting Final Voted	FY18 Level Service Budget Requests	Level Service FY18 Budget	Incremental Increase/ Decrease from	%	VOTED FY17 FTE	FY18 Budget Requested Over Level	FY18 Budget Request Over	%	FY18 Requested	FY18 Recommended	Incremental Increase/Decre ase from FY17	% Inc	FY18 Incr		ommended TE
Department	Budget w/STM	Description	Requests	FY17 Revised	/0	Funded/Unfunded	Service	Level Service	/0	Additional FTE's	Budget AT 2.5%	Revised Voted	76 IIIC	in FTEs		'Unfunded
	Adjustments			Budget						FIES		Budget				
COMMITTEES																
Town Committees	\$22,248		\$21,748	-\$500	-2.2%						\$21,748	-\$500	-2.2%			
Finance Committee	\$4,500		\$4,500	\$0	0.0%						\$4,500	\$0	0.0%			
Total Committees	\$26,748		\$26,248	-\$500	-1.9%						\$26,248	-\$500	-1.9%			ı
RESERVE/STABILIZATION	FUNDS															
Reserve Fund	\$400,000		\$400,000	\$0	0.0%						\$400,000	\$0	0.0%			
Salary Reserve	\$189,000		\$180,000	-\$9,000							\$180,000	-\$9,000	-4.8%			
Capital Stabilization Fund	\$1,015,708		\$5,010,015	\$3,994,307	393.3%						\$5,010,015	\$3,994,307	393.3%			
Stabilization Fund	\$271,743		\$321,498	\$49,755	18.3%						\$321,498	\$49,755	18.3%			
Total Reserve/Stab	\$1,876,451		\$5,911,514	\$4,035,062	215.0%						\$5,911,514	\$4,035,062	215.0%			
Funds																i
INSURANCES																
Liability Insurance	\$1,657,563		\$1,823,319	\$165,756	10.0%						\$1,823,319	\$165,756	10.0%			
Self Insurance	\$33,000		\$40,000	\$7,000	21.2%						\$40,000	\$7,000	21.2%			
Health Insurance	\$30,763,428		\$31,255,642	\$492,215	1.6%						\$31,255,642	\$492,215	1.6%			
Unemployment	\$425,000		\$400,000	-\$25,000	-5.9%						\$400,000	-\$25,000	-5.9%			
Workers Compensation	\$725,000		\$700,000	-\$25,000	-3.4%						\$675,000	-\$50,000	-6.9%			
Sick Leave Buyback	\$40,000		\$40,000	\$0	0.0%						\$40,000	\$0	0.0%			
Medicaid Part 1	\$75,000		\$75,000	\$0	0.0%						\$75,000	\$0	0.0%			
Medicare/FICA	\$1,911,949		\$2,017,106	\$105,157	5.5%						\$2,017,106	\$105,157	5.5%			,
Total Insurances	\$35,630,940		\$36,351,068	\$720,128	2.0%						\$36,326,068	\$695,128	2.0%			, ,
RETIREMENT																
Contributory Retirement	\$12,941,893		\$14,584,129	\$1,642,236	12.7%						\$14,584,129	\$1,642,236	12.7%			
Non-contributory Retirem	\$40,230		\$0	-\$40,230	-100.0%						\$0	-\$40,230	-100.0%			
OPEB Trust Fund	\$751,710		\$500,600	-\$251,110	-33.4%						\$500,600	-\$251,110	-33.4%			
Total Retirement	\$13,733,833		\$15,084,728	\$1,350,895	9.8%						\$15,084,728	\$1,350,895	9.8%			i
DEBT SERVICE															T	, Τ
Principal & Interest Bonds			\$13,290,531	\$378,487	2.9%						\$13,290,531	\$378,487	2.9%			,
BAN Interest	\$627,296		\$658,661	\$31,365	5.0%						\$658,661	\$31,365	5.0%			,
Interest on Abatements	\$300,000		\$305,000	\$5,000	1.7%						\$305,000	\$5,000	1.7%			,
Total Debt Service	\$13,839,340		\$14,254,192	\$414,852	3.0%						\$14,254,192	\$414,852	3.0%			
NON-APPROPRIATIONS																
Tax Title	\$78,275		\$78,275	\$0	0.0%						\$78,275		0.0%			,
Cherry Sheet Charges	\$6,913,663		\$7,190,210	\$276,547	4.0%						\$7,190,210	\$276,547	4.0%			
Snow & Ice Deficit																
Tax Burden Reserve	\$700,000		\$700,000	\$0							\$700,000	\$0	0.0%			
Tax Overlay	\$2,200,000		\$2,200,000	\$0	0.0%						\$2,200,000	\$0	0.0%			
Total Non-Appropriation	\$9,891,938		\$10,168,485	\$276,547	2.8%						\$10,168,485	\$276,547	2.8%			<u>. </u>
Grand Total	\$268,119,096		\$281,773,980	\$13,651,253	5.1%						\$281,737,193	\$13,618,096	5.1%			
									Reve	nue Est.	\$281,812,881					<u></u>
											¢7E 690					

\$75,689